

July 27, 2026

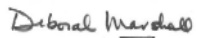
To Whom It May Concern,

I am writing this letter to acknowledge and recognize the contributions of Dr Toni Tagimacruz as an invited lecturer for our class on "Other Modelling Techniques" for one of our core modeling courses (MDCH 663) for the health economics stream in Community Health Sciences in the Cumming School of Medicine at the University of Calgary. This course is for graduate students who have already completed the core economic evaluation course and are pursuing more in-depth training in modeling methods.

I invited Dr Tagimacruz to share her expertise in simulation modeling using system dynamics and discrete event simulation modeling for our session on "Simulation Modeling in Health Systems and Economics Research" on June 3, 2026 for 3 hours. She shared applied examples of simulation modeling in both the areas of osteoarthritis and rheumatoid arthritis and genomics testing in rare disease, examining patient diagnostic and outcomes, system triaging and waiting times, and associated health care costs. Dr Tagimacruz made this session both informative and engaging with several activities and a class exercise. The session was well received by students.

My appreciation and thanks for Dr Tagimacruz for her contributions to this class.

Sincerely,



Deborah A. Marshall, PhD, FCAHS, FRSC
Professor and Sware Chair in Health Economics, Value and Impact
Scientific Director, Alberta Children's Hospital Research Institute